#### Assessment of the Quality of Health Services in Private Hospitals in Madinah Region from the Patients' Point of View

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## Abstract

The current study aimed to identify the assessment of the quality of health services in private hospitals in Madinah region from the patients' point of view using the descriptive analytical approach. The study sample consisted of (586) patients who visit private hospitals in Madinah. The study tool consisted of a two-part questionnaire: the first is demographic data, while the second consists of the study themes, which involve measuring the effect of tangibility, reliability, responsiveness, quality assurance, and empathy on patients' satisfaction.

The study also sought to show statistically significant differences in the level of service provided to patients that are due to the variables (Gender - Age - Educational level - Nationality) and it attained the following findings:

- 1. Members of the study sample agreed on the Paragraphs regarding the (tangibility, quality assurance, reliability, and handling) standard theme with a response degree of (agree).
- 2. Members of the study sample agreed on the Paragraphs regarding the (responsiveness) standard theme at a (medium) response degree.
- 3. There are statistically significant differences between both males and females in the study themes, through the statistical significance level value of (T)-test for the two independent samples corresponding to each theme separately, which is less than (0.05) in all themes.

- 4. There are no differences in the themes (responsiveness, handling, and reliability) according to ages, which means there are no differences due to the age variable. This implies that the response to them did not differ according to ages. Nevertheless, we find the statistical significance level value for the (F)-test corresponding to the two themes (tangibility, and quality assurance) less than (0.05), which means that there are statistically significant differences between the means of these themes according to the age variable. This implies that response to these themes varies according to the different age groups for each of the sample members (patients).
- 5. There are statistically significant differences between the two nationalities of the sample members in the study tool themes, which implies that response to the study tool themes varies according to the nationalities of each member of the sample.

Keywords: Quality of Health Services, Private Hospitals, Madinah Region.

## تقييم جودة الخدمات الصحية في المستشفيات الخاصة في منطقة المدينة المنورة من وجهة نظر المرضى

الملخص: هدفت الدراسة الحالية إلى التعرف على تقييم جودة الخدمات الصحية في المستشفيات الخاصة في منطقة المدينة المنورة من وجهة نظر المرضى باستخدام المنهج الوصفي التحليلي. تكونت عينة الدراسة من (586) مريضاً زاروا المستشفيات الخاصة بالمدينة المنورة. تتكون أداة الدراسة من استبيان من جزأين: الأول هو البيانات الديمو غرافية ، بينما يتكون الثاني من محاور الدراسة ، والتي تتضمن قياس تأثير الملموسة والموثوقية والاستجابة وضمان الجودة والتعاطف على رضا المرضى.

كما سعت الدراسة إلى إظهار فروق ذات دلالة إحصائية في مستوى الخدمة المقدمة للمرضى تعزى لمتغيرات (الجنس - العمر - المستوى التعليمي - الجنسية) وقد توصلت إلى النتائج التالية:

وافق أعضاء عينة الدراسة على الفقرات المتعلقة بالموضوع القياسي (الملموسة ، وضمان الجودة ، والموثوقية ، والتعامل) بدرجة استجابة (موافق).

 وافق أعضاء عينة الدراسة على الفقرات المتعلقة بالموضوع القياسي (الاستجابة) بدرجة استجابة (متوسطة).

توجد فروق ذات دلالة إحصائية بين الذكور والإناث في موضوعات الدراسة ، من خلال قيمة مستوى الدلالة الإحصائية لاختبار (T) للعينتين المستقانين المقابلتين لكل موضوع على حدة ، وهي أقل من (0.05) في جميع الموضوعات.

4. لا توجد فروق في المواضيع (الاستجابة ، المعالجة ، الموثوقية) حسب الأعمار ، مما يعني عدم وجود فروق بسبب متغير العمر. وهذا يعني أن الاستجابة لهم لم تختلف باختلاف الأعمار. ومع ذلك نجد أن قيمة مستوى الدلالة الإحصائية لاختبار (F) المطابق للموضو عين (الملموسة وضمان الجودة) أقل من (0.05) مما يعني أن هناك فروق ذات دلالة إحصائية بين متوسطات هذين الموضو عين حسب متغير العمر. وهذا يعني أن الاستجابة لهذه الموضو عات تختلف باختلاف الأعمار ، مما يعني عدم أقل من (10.0) مما يعني أن هذا يعني أن الاستجابة لهذه الموضوعين (الملموسة وضمان الجودة) أقل من (10.0) مما يعني أن هناك فروق ذات دلالة إحصائية بين متوسطات هذين الموضو عين حسب أقل من (10.0) ما يعني أن هناك فروق ذات دلالة إحصائية بين متوسطات من دالمرية لكل فرد من أفراد العينة (المرضى).

5. توجد فروق ذات دلالة إحصائية بين جنسيتي أفراد العينة في محاور أداة الدراسة مما يدل على أن الاستجابة لمواضيع أداة الدراسة تختلف باختلاف جنسيات كل فرد من أفراد العينة.

#### 1. Introduction:

The prevailing changes in the world, developments in many fields, including health, and the spread of numerous epidemics and health crises, have led many governments around the world to seek to modernize, develop and improve health services provided to society members. Since (Covid 19) pandemic and its various variants have posed a challenge to the strength of the health systems of many countries.

The health sector is one of the most important sectors for many countries, due to the significant role it plays in caring for the health of the individual and society, and it proves a country's advancement Saif *et al.*, [1]. Many countries have paid attention to the health sector, whether in terms of spending, orientation, development and modernization of infrastructure, application of quality indicators, or through effective monitoring of health activities to ensure the efficiency of this vital facility Durra *et al.*, [2].

In this vein, the Saudi Arabian government pays great attention to the health sector, and this is evident in its allocations for health in the general budget during the previous years as well as in the 2022 budget, which indicated its care for the health sector and equipment in the Kingdom. The private health sector is not left out from this development and improvement of medical services to compete with other health sectors and medical centres.

Several studies have indicated the poor health services provided to patients, such as the study of Qasim and Abdul Fattah [3], which indicated there are some challenges and difficulties in health services provided in health clubs in Egypt.

Al-Jariri's study [4] indicated that there is a negative impression among patients about the quality of health services provided to them by private health institutions in Aden province, which has its effect in the (responsiveness, tangibility, and empathy) dimensions in boosting the level of the total quality of health service. Moreover, the findings showed that reliability, trust, and safety dimensions have no effect in boosting the quality level of health services in the surveyed institutions. Al-Mansouri's study [5] showed that there is a difference between patients assessed in government and private hospitals in the Kingdom of Saudi Arabia regarding the reality of the quality of health care services. However, there is no difference between service providers in these hospitals in the reality of the quality of health care services, and the obstacles facing patients in both sectors are not any different.

The study of Muhammad [6] showed that there is a correlation between the difficulties facing health care services in the Sharia Association of Cairo province and the effectiveness of those services, and that some demographic variables (officials - beneficiaries) are related to the effectiveness of health care services, while some others have nothing to do with that.

The findings of Abbas's study [7] showed that the level of health services was below average in government hospitals in Taiz, Yemen.

The study of Mursi [8] found that the quality level of health services in Al-Sharqiyyah province in the Arab Republic of Egypt before the novel (Covid-19) pandemic was at the average (57.3%). This from the viewpoint of more than half of the surveyed patients, while the quality level of health services during the pandemic was low (63.3%) according to the viewpoint of majority of patients surveyed.

Based on the above, it is clear to the researcher that health services provided, whether in the government or private sectors or health centers, face many difficulties and challenges that may negatively affect their quality, hence, the necessity to conduct a field research to unearth the extent of the quality of health services provided in private hospitals in Madinah.

#### 2. Research Problem:

Having reviewed several studies and research on the quality of health services in medical centres and government and private hospitals in many countries. It has become clear there were some bottlenecks that became evident during the Covid 19 crisis, and its subsequent variants, which led to the collapse of many health systems in many countries. By virtue of my work in the sector and as a supervisor of a medical center in one of the universities, I felt the need to conduct an evaluation study of the quality of health services provided in private hospitals in Madinah.

Based on the foregoing context, the study problem can be determined by answering the following main question:

## What is the quality of health services in private hospitals in Madinah from the viewpoint of patients?

#### 3. Research Questions:

To answer the main research question, which is "What is the quality of health services in private hospitals in Madinah from the viewpoint of patients?" the following sub-questions must be addressed first:

- 1. What is the effect of tangibility on patients' satisfaction with the quality of health services in private hospitals in Madinah?
- 2. What is the effect of reliability on patients' satisfaction with the quality of health services in private hospitals in Madinah?
- 3. What is the effect of responsiveness on patients' satisfaction with the quality of health services in private hospitals in Madinah?
- 4. What is the effect of ensuring patient satisfaction with the quality of health services in private hospitals in Madinah?
- 5. What is the effect of empathy on patients' satisfaction with the quality of health services in private hospitals in Madinah?
- 6. Are there statistically significant differences in the level of service provided to patients that are due to (Gender Age Educational level Nationality) variables?

### 4. Research Objectives:

The current study seeks to achieve the following objectives:

- 1. Identify the conceptual and philosophical framework for the quality of health services.
- 2. Identify the extent of the effect of tangibility on patients' satisfaction with the quality of health services in private hospitals in Madinah.
- 3. Identify the extent of the effect of reliability on patients' satisfaction with regard to the quality of health services in private hospitals in Madinah.
- 4. Identify the extent of the effect of responsiveness on patients' satisfaction with the quality of health services in private hospitals in Madinah.
- 5. Identify the extent of the effect of ensuring patients' satisfaction with the quality of health services in private hospitals in Madinah.
- 6. Identify the extent of the effect of empathy on patients' satisfaction with the quality of health services in private hospitals in Madinah.
- Identify the statistically significant differences in the level of service provided to patients that are due to (Gender - Age - Educational level -Nationality) variables.

#### **5. Research Importance:**

The importance of the current study is represented in two aspects; one is theoretical, while the other is practical as follows:

#### First: The theoretical importance:

- This study came to fill the vacuum created by the lack of studies that dealt with measuring the effect of the quality of health services on patients in private hospitals in Madinah.
- 2. The study may serve as a theoretical reference framework for the quality of health services in health centers and government and private hospitals.
- 3. It will help to identify the most important standards used by beneficiaries (patients) in evaluating health services.

#### **Second: The practical importance:** It is as follows:

- 1. It may be useful to officials and decision makers in providing reference results that can be adopted in the development of health services in health centers and hospitals.
- 2. It may be useful to officials and decision makers in identifying the dimensions of health services (tangibility, reliability, responsiveness, assurance, and empathy) based on patient's satisfaction.
- 3. Its recommendations and suggestions may provide solutions to some health problems that constitute an obstacle to the application of quality in health services.
- 4. It may be useful to officials in hospitals and health centers to identify weaknesses in the application of the quality of health services through the dimensions of health services (tangibility, reliability, responsiveness, assurance, and empathy) from the patients' point of view.

#### 6. Research Terminology:

#### **Quality of Health Services**:

#### **Conventional definition:**

Sultan [9, p. 45] defines it as providing quality health services to satisfy the beneficiary according to the latest comprehensive quality standards and indicators, taking into account the ethics, quality of profession and the nature of health service provided.

#### 7. Procedural definition:

It means the application of quality standards in health services provided to beneficiaries in private hospitals in Madinah region, in a manner that makes them feel a high sense of satisfaction.

#### 8. Research boundaries:

**Thematic boundary:** The study dealt with the quality of health services through the five dimensions of quality: (tangibility - reliability - responsiveness - assurance - empathy) according to Parasuraman, *et al.*, [10] scale.

Time boundary: The study tool was applied during 2022.

**Spatial boundary**: (Saudi German Hospital – Al-Hayat National Hospital – Madinah National Hospital – Al-Muwasat Hospital). These four hospitals have been chosen based on my first-hand experience as the best private hospitals in Madinah with many problems related to the field of research.

**Human boundary**: They are the patients who received health services from the selected study sample.

#### 9. Literature Background:

In the quest to achieve the objectives of the current study, the researcher reviewed some previous works related to the study and its variables. The findings of related research are briefly presented as follows:

### Evaluation of Health Clubs, Qasim and Abdul-Fattah [3]

The study aimed at evaluating health clubs by exploring them and the programs they offer. The researchers designed a questionnaire and used the descriptive approach with a sample of (90) health practitioners, whose ages range between (28-48) years. The findings showed that many individuals lack enough information about the nature of health clubs. Moreover, the location and distance of a health club are among the most important considerations for joining it, and it strengthens social relations.

## Measuring the quality of health services (a field study) of the opinions of a sample of clients "patients" dealing with private hospitals in Aden Province, Al-Jariri [4]

This study aimed to find out how clients (patients) and users of health services evaluate the quality of services provided by private hospitals in Aden Province. The researcher developed a questionnaire, compiled the necessary information and distributed it to a sample of clients (patients) numbering (181). The study attained some findings, the most important of which are:

- 1. Clients (patients) have a negative impression about the quality of health services provided to them by private health institutions.
- 2. The dimensions (responsiveness, tangibility, and empathy) have effect in increasing the level of the total quality of health service. The findings showed that reliability, trust, and safety have no effect in increasing the level of quality of health services in the surveyed institutions.

Based on the study findings, some recommendations were made, the most important of which are:

- 1. Institutions need to pay attention to training and development programs that focus on building the skills of dealing with clients (patients) and responding to their demands.
- 2. Private health institutions need to use modern marketing methods in dealing with their clients, and take advantage of scientific, administrative, and marketing centers to implement modern marketing trends.
- 3. Continuously improve the health services provided to patients to increase the level of confidence and reassurance on their part, as well as to continue to communicate with them to know their suggestions and complaints regarding the services provided by building an information system in health facilities that supports continuous quality improvement.

## Quality of Health Care Services in Hospitals in the Kingdom of Saudi Arabia, a Comparative Study between the Government and Private Sectors, Al-Mansouri [5].

The study aimed to determine the reality of the quality of health care services in government and private hospitals in the Kingdom of Saudi Arabia, to identify the factors impeding achieving the quality of these services, and to reach a set of proposals to improve the quality of health care services in these hospitals. The study concluded that there is a difference between patients in government hospitals and those in private hospitals regarding the reality of the quality of health care services. Meanwhile, there is no difference between service providers in government and private hospitals in this regard, and the obstacles facing patients in government hospitals are not different from those facing patients in private hospitals.

## The Effectiveness of Health Care Services in Civil Societies "An Applied Study on Sharia Association in Cairo Province", Muhammad [6].

The study aimed to determine the effectiveness of health care services offered in Sharia Association centers by assessing the hospital's ability to provide health services to its beneficiaries, the extent to which these services can satisfy the needs of patients, the speed rate of procedures for obtaining the service, and the availability of human relations between workers and their families. It also sought to identify the obstacles limiting the effectiveness of health care services and come about a set of planning indicators that can contribute to overcoming them.

It concluded that healthcare services in the Shariah Society are highly effective, that there is a correlation between the difficulties facing healthcare services in the Shariah Society and the effectiveness of those services, and that some demographic variables (officials - beneficiaries) have to do with the effectiveness of health care services while some others have nothing to do with them.

## Measuring the quality of health services in government hospitals, an applied study on government hospitals in Taiz city, Yemen, from the beneficiary's point of view, Abbas [7].

The study aimed to identify the methods of measuring the quality of health services in government hospitals from the beneficiary's point of view using the basic standards for measuring service quality (tangibility - assurance - quality responsiveness - handling - reliability), and their relationship to the health procedures adopted in government hospitals in Taiz, Yemen. The researcher used the questionnaire as a tool for collecting data and the responses were based on Likert five-point scale. He attained several findings, including that the level of health services was below average in government hospitals. He presented a set of recommendations aimed at improving the level of health services in government hospitals, in the city of Taiz.

## The quality of health services provided to rural people, in Al-Sharqiyyah Province during Corona pandemic, Mursi [8].

The study aimed to identify and test the significance of differences in the quality level of health services provided to rural people and their dimensions, each independent on the other, before and during the novel covid-19 pandemic from the viewpoint of both patients and medical staff. It was conducted using the social survey method and applied to the health units in Saud and Samakin Al-Sharq. The sample of patients was 150 respondents, while the sample of medical staff was 35 respondents. The data was collected using the personal interview questionnaire form during the period from the end of July until the end of August 2020, and was analyzed and presented using frequencies, percentages, arithmetic mean, Cronbach's alpha stability coefficient, and "t" test for two correlated samples. The research attained a set of findings the most important of which are: The level of quality of health services before the novel covid-19 pandemic was at the average according to the viewpoint of more than half of the patients surveyed, which was 57.3%. While the level of quality of health services during the novel covid-19 pandemic was low according to the viewpoint of the majority of patients surveyed, which was 63.3%. The level of quality of health services before the novel covid-19 pandemic was high according to the viewpoint of less than half of the medical staff surveyed, which was 48.6%. While the level of quality of health services during the novel covid-19 pandemic was at the average according to the viewpoint of more than half of the medical staff surveyed, which was 54.3%. It was also found that there were significant differences before and during the novel covid-19 pandemic at a significant level of 0.01 regarding the quality level of health services provided to rural people from the viewpoint of the study sample of patients, in favor of the period before the novel covid-19 pandemic with the highest arithmetic mean of (98.97). There are also significant differences before and during the novel covid-19 pandemic at a significant level of 0.01 with regard to the quality level of health services provided to rural people from the viewpoint of the significant to the quality level of health services provided to rural people from the viewpoint of 0.01 with regard to the quality level of health services provided to rural people from the viewpoint of the medical staff in the study sample, in favor of the period before the novel covid-19 pandemic with the highest arithmetic mean of (116.34).

# The Evolution of Health Concern in Sports Clubs in Victoria, Dobbin son *et.al* [11].

The study aimed to discuss the extent to which sports activities are concerned with health aspects, how health agencies actualize their control measures, know the levels of health development in sports clubs for five factors (Smoking – Sun Screening - Healthy food – No-Smoking campaigns) to prevent sports injuries. The researchers used the descriptive approach, for a sample of (1932) sports clubs, and concluded on the diversity of concerns shown to health policies and activities within sports clubs. The sports clubs pay attention to campaigns for the prevention of drug addiction and alcohol, where about (31%) of sports clubs work to prevent smoking, about 81% of them apply sun screen factors to protect against the sunshine, 86% of them showed interest in diving, while 81% were interested in rescuing the injured. The findings showed that sports clubs pay attention to applying health factors under the supervision of health agencies. Sports clubs need support and supervision from health agencies.

#### 10. Notes on previous studies:

It is evident from the presentation of previous studies that:

#### In terms of methodology:

Some studies aimed to measure the quality of health services in health clubs and civil associations (NGOs), such as the study of Dobbin son et.al [11], Qasim and Abdul-Fattah [3], and Muhammad [6]. Yet, some studies aimed at measuring the quality of health services in private hospitals, such as Al-Jariri's study [4]. Some studies aimed at measuring the quality of health services in private and government hospitals, such as Mansouri's study [5], while some aimed at measuring the quality of health services in government hospitals only, such as the study of Mursi [8] and Abbas [7].

#### In terms of the tool used:

Some studies used the questionnaire as a tool for data collection, such as the study of Dobbin son et.al [11], Qasim and Abdul Fattah [3], Al-Jariri [4], Mursi [8], Mansouri [5] Abbas [7]. As for the method used, some studies used the descriptive approach such as, Qasim and Abdul Fattah [3], Al-Jariri [4], Mansouri [5], Muhammad [6], Abbas [7], Mursi [8].

#### In terms of the findings:

Some studies concluded that the quality of health services is below average, such as Al-Jariri [4], Abbas [7], Mursi [8], and some studies indicated that the quality of health services is above average, such as Muhammad [6].

### In terms of the advantages:

The researcher has taken advantage of the previous studies in determining the objective, choosing the appropriate method, the sample and its number and choosing the measuring tool.

However, this study is distinguished from the previous studies in terms of the study population and period. Moreover, based on the researcher's knowledge, this is the only study that deals with private hospitals in Madinah, and it seeks to evaluate health services in these hospitals in 2022.

#### Theoretical framework:

The theoretical framework deals with the quality of health services concept, and its dimensions, with an indication of the areas where quality management is applied in health institutions.

### Definition of quality as a concept:

Owing to the multiple aspects and dimensions of quality as a concept, writers and interested persons have varying opinions about developing an accurate, unified, and comprehensive definition for the concept. Some opine that the expression "quality" refers to the management's ability to easily produce or provide a service that can meet the needs of consumers and customers. Largely, Johnson's definition of quality agrees with these definitions, whereby he has defined quality as the ability to achieve the desires of consumers in a way that conforms to their expectations and achieves their complete satisfaction with the good or service provided Zain Al-Din, [12].

Al-Bakri [13] defined it as a philosophy based on the process of integrating the organization's operations and related functions to attain a distinct level of quality.

It was also defined as a set of organizational programs aimed at regulating the level of satiation of the customer by adhering to the principles of continuous improvement of operations Al-Muhsin [14].

Al-Qurashi [15] defines it as creating a culture of performance excellence, where managers and employees work continuously and diligently to achieve consumer expectations and conduct work accurately right from the beginning. While achieving better quality, effectively and in the shortest time.

The researcher points out that the concept of quality is an Islamic approach even before modern theories and opinions of thinkers and writers, and it means executing work with quality and accuracy, and in accordance with some internationally recognized practices and indicators. Several quality theories have emerged that define its various dimensions. Deeming is considered the pioneer of quality based on a set of principles that he developed.

#### The concept of health services:

Health services refer to a set of health activities, programs and mechanisms provided by medical institutions to patients Madhat [16, p. 591].

It is also defined as: All services provided to satisfy the health needs or desires of the health service applicant Al-Anazi [17, p. 33].

#### Measuring the quality of health services:

The in-depth study of the concept of quality in services led to giving it a new name (SERVQUAL) that represents a merger between (Service) and (Quality). It is a multi-dimensional scale for measuring quality, which consists of five dimensions (tangibility, reliability, responsiveness, security, and empathy). This scale is based on knowledge of the gap between what the customer perceives about the service and what he expects.

However, there is the most common approach in measuring service quality, which depends on the judgment of consumers benefiting from the service. That is, (quality = performance) and it is called (SERVPERF), where the views of service beneficiaries are surveyed according to the five-point Likert scale ranging between "strongly agree" and "strongly disagree", in order to determine the ratio of the

effect of each dimension to the total value of the service quality Al-Bakri [13:8] Al-Shumaimiri [18].

This scale developed by Cronin and Taylor [19], which focuses on and evaluates the services actually provided based on the users' viewpoint, will be used. Many foreign and Arab researchers have accepted it as the appropriate scale; because ease of application and simplicity in measurement, as well as its high level of reliability and realism distinguish it, which reinstate customer expectations and his perceptions of the level of service quality.

This scale consists of the following dimensions of the quality of health services: Al-Mansouri, [5]:

- 1. Reliability: It is the ability of the health service provider to respect its appointments and to perform the service accurately and reliably.
- 2. Tangibility: It includes the medical technology used, the external appearance of the health facility, and the various facilities it has.
- 3. Responsiveness: It is the desire of the health service provider to help and provide medical services to patients in a timely manner, considering their health conditions and giving priority to emergency cases.
- 4. Security and Assurance: It means that the health service is free from danger and doubt.
- 5. Empathy: means the show of spirit of friendship and concern for the patients to make them feel their importance the desire to provide the curative services they needed and give them care and attention.

In light of the foregoing, it can be said that these dimensions can be used to judge the quality of health services provided in health centers, units and hospitals, and to measure the extent of beneficiary's satisfaction with those services.

## • A comprehensive view that defines quality dimensions in the health field, Niaz [20].

#### A- Effectiveness of Care:

Effectiveness refers to the degree to which an objective has been achieved, the extent the desired results (outcome) of care have been achieved, and the degree at which the developed strategy has succeeded in achieving the objectives. It further reflects the extent to which work has been done in the right manner. In order to understand what this dimension means; the following question must be answered: Did the measure or intervention yield the desired results?" In this way, effectiveness is measured by the ratio of results to inputs.

#### **B- Efficiency of Service Delivery:**

It is the ratio of service outputs to the costs of producing those services. It means the balanced use of (human, financial and material) resources to provide the best health care for the patient and the community, and to achieve the greatest benefit within the available resources. In other words, it means providing the best possible health care with optimal investment of available resources through minimization of costs by providing the necessary and correct services and avoiding unnecessary or inappropriate services.

#### **C- Technical Competence:**

This dimension is important in the field of curative and non-curative services, as it includes skills related to preventive care, diagnosis, treatment, and provision of health advice. In the non-curative area (such as administration), it requires supervision, training and problem-solving skills and it refers to the level functions achieved by health workers and facilities conform to the expected technical quality (i.e. conform to standards). This technical ability is measured by the extent to which the technical performance conforms to the required standards and specifications, for example:

• Efficiency of medical staff: This means the ability to provide efficiently curative, preventive, and advisory services.

- Efficiency of administrative staff: This means the ability to supervise, train and solve work-related problems.
- Efficiency of the auxiliary staff: This means the ability to perform technical work efficiently and with competence.

The difference in technical ability ranges from minor deviations from the procedures to be adopted, to lack of technical ability, which may lead to major errors that may endanger the lives of patients.

#### **D- Continuity:**

It is one of the necessities of quality assurance, and it means that the provided health services are not interrupted, as well as the provision of the service by the same service provider during the period of care (whenever appropriate), appropriate referral in a timely manner and communication between service providers. It may also imply keeping correct medical files so that the patient can always see the same doctor. Discontinuity leads to a low quality level, which may hinder the provision of health care in the correct manner or increase the costs of providing these services.

#### **E - Safety:**

Minimizing as much as possible the risk of exposure to injuries resulting from medical profession practice or resulting from being inside the health institution, or risks related to health services for both the service provider and the recipient. For instance, in the process of blood transfusion, preventive means must be available to prevent infection with hepatitis or HIV for both the health service provider and the recipient.

#### **F-Accessibility:**

Ease of access to services in the health field means that health care services are not restricted by any geographical, economic, social, cultural, organizational or

linguistic barriers, or to the extent that services are not restricted by those barriers. This is one of the most important quality dimensions, because the difficulty of accessing health services can sometimes prevent access to basic medical services such as vaccinations, which lead to the occurrence of health problems in the future, such as increasing the rate of morbidity, which could have been avoided. Easy access to services can be clarified as follows:

- **Geographical access**: Where the following matters are taken into consideration: the availability of means of transportation to reach the service, the distance from the health facility, the time required to reach health services and the natural obstacles that prevent the patient from accessing that service.
- **Social (cultural) access:** It refers to the acceptance of the health service provided within the framework of the patient's cultural values, beliefs, and orientations. For example, the necessary periodic medical examinations according to age groups.
- **Physical or economic access**: It refers to the ability of the service recipient to pay for the health service.
- Linguistic access: It means the existence of linguistic communication between the service provider and the recipient to ensure that the patient's actual need is known and provided to him.
- **Institutional or organizational access**: It means the extent to which services are organized in a way that suits their beneficiaries. This includes several things such as working hours, appointment system, waiting periods and the method of providing the service.

#### **G** - Interpersonal relations:

This dimension relates to the interaction between the clients of the health institution and members of the health team and administrative staff. It implies the existence of trust, respect, confidentiality, diplomacy, experiences, understanding, listening and communication between service providers and their beneficiaries, because standing good relationships between the parties may lead to the success of the health service and responsiveness of patients to medical instructions. Such relationships are achieved through good listening, mutual respect, confidentiality, and acceptable courtesy.

**H** – **Appropriateness**: It is to follow the correct procedure for the situation at work.

I- Timeliness: It means doing the work at the right time.

**J- Choice**: It means the possibility for the service recipient to choose the service provider, the plan, the guarantee, or treatment when it is appropriate.

### **K - Physical Infrastructure & Comfort:**

It means services that are not related to medical procedures, but which increase patients' turnout and return to the same health service provider. This includes the physical appearance and cleanliness of health facilities, amenities, privacy, and other important aspects cherished by service beneficiaries. It also includes the external appearance of the building, amenities, and entertainment, ensuring privacy, and providing means of entertainment for clients, such as educational medical programs using projectors, teaching aids, and books (pp. 34-38).

Based on the previous context, the researcher indicates that despite the multiple approaches to measuring and evaluating service quality, there is consensus among researchers in this field that there are two main models for measuring service quality. The first is attributed to Parasuraman et al., [10] and it is based on customers' expectations of the level of service and their perceptions of the level of performance of the service actually provided, and then determining the gap or conformity between these expectations and perceptions, using the five dimensions that represent the earlier referred manifestations of service quality. This model for measuring service quality is called the gap scale or SERVQUAL scale. The second model is called the SERVPERF or Actual Service Performance Model and was developed by Cronin and Taylor [19]. It is considered a modified model from the previous one and it focuses on measuring the actual performance of the service provided to the customer, given that the quality of service is expressed as a type of trend.

#### 11. Methodology and Procedures:

#### Preamble:

This includes the methodology adopted by the researcher and the procedures followed in preparing this study. At the beginning of the chapter, there will be a preamble explaining its contents. Then, it will address the methodology, sources of data collection, study population, sample size, study tool and the obstacles faced by the researcher while preparing the study.

#### **Research Methodology:**

The descriptive analysis approach was used, which is one of the most common scientific research methods. It is defined as a research method that deals with existing events, phenomena and practices that are available for study and measurement as they are without the researcher's intervention in their course, but he can interact with, describe, and analyze them. This research uses two types of data sources:

**Primary sources:** The field study and the data and information related to the study it contains. This is represented in the questionnaire as the main study tool, which was distributed to the sample members. Then the questionnaires were collated and analyzed using the appropriate statistical tests, in order to reach the valuable significances that support the subject of research.

**Secondary sources**: Searching and reading in different websites and digital libraries to collect different research references including books, periodicals, articles, reports, research studies, references and Arab and foreign references

related to the subject of assessing the quality of health services in private hospitals in Madinah from the viewpoint of patients.

#### **Research population and sample:**

The study population includes all patients of private hospitals in Madinah. In view of the large size of the research community and lack of a framework to control it, the non-random sample method was used, employing a soft sampling method to target the sample members. This is how the sample size was (586) individuals.

#### **Research tool:**

The main research tool is a questionnaire that was prepared as follows:

- Reading and reviewing a number of previous studies and research articles related to the research topic, in order to determine the questionnaire themes. The researcher made use of several studies such as Qasim and Abdul -Fattah [3], Al-Jariri [4], Al-Mansouri [5], Muhammad [6], Abbas [7], and Mursi [8] while preparing the study questionnaire.
- 2. Formulating the paragraphs of the questionnaire that fall under each theme, according to the topic of the theme.
- 3. Drafting the questionnaire's prototype to be used in collecting data and information.
- 4. Presenting the questionnaire to the supervisor and members of the refereeing committee, in order to obtain advice and guidance for amendment.
- 5. Converting the questionnaire from paper to electronic form, using (Google Drive) as a way to facilitate the process of distributing it and communicating with all members of the study sample later.
- 6. Distributing the questionnaire to a simple segment of the sample members that numbered (34) patients in private hospitals in Madinah, representing (15%) of the total population, in order to collect the data necessary for the study and to ensure the validity and quality of the questionnaire by finding

the coefficients of (stability and internal consistency). The questionnaire was divided into two main sections as stated below:

**Section 1:** Identifying some personal and demographic characteristics of patients (gender, age, nationality, educational level).

**Section 2** expresses the themes of the study tool, where the tool consists of (34) questions distributed over five main themes as follows:

Theme 1: Tangibility standard and it consists of (10) paragraphs.

Theme 2: Quality assurance standard, and it consists of (9) paragraphs.

Theme 3: Responsiveness standard, and it consists of (5) paragraphs.

Theme 4: Handling standard and it consists of (5) paragraphs.

Theme 5: Reliability standard and it consists of (5) paragraphs.

#### Modification of the study tool:

The five-point Likert scale was adopted to answer the paragraphs of the second section. Each paragraph consisted of five response options, where the score "5" means (strongly agree), and the score "1" means (strongly disagree) according to Table (1).

Response	Grade	Range
Strongly agree	5	From 4.20 to 5
Agree	4	From 3.40 to less than 4.20
Neutral	3	From 2.60 to less than 3.40
Disagree	2	From 1.80 to less than 2.60
Strongly disagree	1	From 1 to less than 1.80

Table 1: Classification of the 5-point Likert Scale (relative weight)

The weighted arithmetic means were calculated for each of the paragraphs of the study tool and compared with the range in the previous table, and the corresponding answer was given for the range within which the average of the Paragraph falls.

### Validity and reliability of the study tool:

Validity of the questionnaire means that its questions measure what it was designed for, and the researcher has validated the questionnaire using the (face validity) method.

### 7-3 Face validity:

The researcher presented the questionnaire to the supervisor and a group of referees specialized in the field of performance evaluation, who in turn provided advice, guidance, and amendments as necessary. The reseracher acted upon the recommendations of the supervisor and referees before the questionnaire appeared in its final form.

### Internal consistency validity (Construct validity):

To calculate the internal consistency validity, Pearson's correlation coefficients were calculated for the relationship between each paragraph and the degree of the theme to which it belongs, and the results came as in the following tables:

S/No	<b>Correlation Coefficient</b>	S/No	<b>Correlation Coefficient</b>
1	(**).784	6	(**).805
2	(**).625	7	(**).821
3	(**).794	8	(**).813
4	(**).797	9	(**).760

Table (2). Internal Consistency Validity of the first theme: Tangibility

(\*) Significant at (0.01) - (\*\*) Significant at (0.05)

From the above table showing the results of the internal consistency validity of the first theme: Tangibility, by calculating the Pearson correlation coefficient between

each paragraph and the total score of the theme, we find that all correlation coefficients were positive ranging between (0.521 - 0.821), which are high positive values, and all of them are statistically significant at (0.01). This indicates that the first theme is internally consistent. Therefore, the paragraphs measure what they were designed for.

S/No.	<b>Correlation Coefficient</b>	S/No	<b>Correlation Coefficient</b>
1	(**).811	6	(**).694
2	(**).803	7	(**).686
3	(**).878	8	(**).846
4	(**).781	9	(**).817
5	(**).518		

Table (3). Internal Consistency Validity of the second theme: Quality Assurance.

(\*) Significant at (0.01)

From the above table showing the results of the internal consistency validity of the second theme: Quality Assurance, by calculating the Pearson correlation coefficient between each paragraph and the total score of the theme. We find that all correlation coefficients were positive ranging between (0.518 - 0.878), which are positive values and all of them are high and statistically significant at (0.01). This indicates the second theme is internally consistent, and therefore the paragraphs measure what they were designed for.

Table (4). Internal Consistency Validity of the third theme: Responsiveness

S/No.	<b>Correlation Coefficient</b>
1	(**).905
2	(**).871

3	(**).842
4	(**).859
5	(**).892
(**)	Significant at (0.01)

From the above table showing the results of the internal consistency validity of the third theme: Responsiveness, by calculating the Pearson correlation coefficient between each paragraph and the total score of the theme, we find that all correlation coefficients were positive ranging between (0.842 - 0.905), which are positive values and all of them are high, and statistically significant at (0.01). This indicates the third theme is internally consistent, and therefore the paragraphs measure what they were designed for.

S/No	<b>Correlation Coefficient</b>	
1	(**).898	
2	(**).894	
3	(**).766	
4	(**).868	
5	(**).804	
(**) Significant at (0.01)		

Table (5). The Internal Consistency Validity for the fourth theme: Handling.

From the above table showing the results of the internal consistency validity of the fourth theme: Handling, by calculating the Pearson correlation coefficient between each paragraph and the total score of the theme, we find that all correlation coefficients were positive ranging between (0.766 - 0.898), which are positive values and all of them are high, and statistically significant at (0.01). This indicates the fourth theme is internally consistent, and therefore the paragraphs measure what they were designed for.

S/No.	<b>Correlation Coefficient</b>
1	(**).785
2	(**).792
3	(**).871
4	(**).798
5	(**).865
(**)	Significant at (0.01)

Table (6). Internal consistency validity of the fifth theme: Reliability

From the table above showing the results of the internal consistency validity of the fifth theme: Reliability, by calculating the Pearson correlation coefficient between each paragraph and the total score of the theme, we find that all correlation coefficients were positive ranging between (0.785 - 0.871), which are positive values and all of them are high, and statistically significant at (0.01). This indicates the fifth theme is internally consistent. Therefore, the paragraphs measure what they were designed for.

#### **Reliability of the study tool:**

To calculate the reliability coefficient of the tool, Cronbach's alpha coefficients were used, and the results were as follows:

Table (3-4). Values of Cronbach's alpha reliability coefficients for the themes of the study tool

Themes Number of Paragraphs	Cronbach's alpha
-----------------------------	------------------

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Tangibility	10	0.914
Quality Assurance	9	0.877
Responsiveness	5	0.921
Handling	5	0.900
Reliability	3	0.877
The tool as a whole	34	0.967

The table above shows Cronbach's alpha reliability coefficients for the study standards. We find that Cronbach's alpha coefficient for the first theme, which consists of (10) paragraphs, is (0.914), for the second theme, which consists of (9) paragraphs, it is (0.887), for the third theme, which consists of (5) paragraphs, it is (0921), for the fourth theme, which consists of (5) paragraphs it is (0.900), and finally for the fifth theme, which consists of (5) paragraphs, it is (0.877). However, for the tool as a whole it is (0.967). We note that all these values are high, which indicates a high stability of the study tool.

#### Statistical tools and processes used:

Data of this study will be analyzed using the Statistical Package for Social Science (SPSS) version (24), and the following statistical processes and tests will be employed:

- 1. Frequencies and percentages to describe the research sample according to the primary variables.
- 2. Pearson correlation coefficient to verify the validity of the internal structure of the study tool.
- 3. Cronbach's alpha coefficient to validate the stability of the study tool.

- 4. Arithmetic mean and standard deviation to answer the study questions.
- 5. One-way analysis of variance (ANOVA) and t-test for independent samples to study the differences in the themes of the study tool according to the initial variables of the sample members.

#### 12. Research findings and its interpretation

This section includes a presentation of the research findings, based on the statistical analysis of the data collected using the questionnaire, verification of the study's objectives and answering the questions that were raised.

#### Personal data of the study sample

Variable	Variable Categories	Number	Percentage %
Gender	Male	518	88.4
	Female	68	11.6
Age	From 15 years to less than 25 years	50	8.5
	From 25 years to less than 40 years	304	51.9
	From 40 years and above.	232	39.6
Nationality	Saudi	569	97.1
	Non-Saudi	17	2.9
Educational level	Elementary	1	0.2
	Intermediate	14	2.4
	Secondary	75	12.8
	College and above	496	84.6
	Total	586	100

Table (7) Distribution of the study sample according to personal data

The above table shows the percentages and frequencies for the distribution of the sample members according to personal data. With regard to gender, we find that most patients are males with a percentage of (88.4%), while the percentage of females is (11.6%) of the total patients participating in this study.

With regard to ages, it was found that the majority of patients participating in the study were in the age group (from 25 years to less than 25 years) with a percentage of (51.9%), then the age group (from 40 years and over) with a percentage of (39.6%), and finally (from 15 years to less than 25 years) with a percentage of (8.5%).

With regard to nationality, it was found that the majority of patients were Saudis with a percentage of (97.1%), while the percentage of non-Saudis was (2.9%).

Finally, as for the educational levels of patients, they were mostly college students or post college students, with a percentage of (84.6%), then secondary with a

percentage of (12.8%), then intermediate with a percentage of (2.4%), and finally primary with a percentage of (0.2%).

#### Answer to the research the questions:

#### **Tangibility**:

Table (8) Arithmetic means and standard deviations of the responses of thesample members about the tangibility standard

Paragraph	Arithmetic	Standard	Degree of	Rating
	mean	deviation	approval	
The hospital uses modern machines and technologies in the medical examination process.	3.72	0.94	Agree	2
The hospital enjoys cleanliness in all its facilities.	3.75	0.98	Agree	1
The hospital environment consists of green spaces that contribute to the comfort of the inpatients.	2.78	1.38	Neutral	10
The hospital has modern ambulances that contain all medical supplies and first aid.	3.55	1.10	Agree	5
The hospital provides modern and advanced beds.	3.41	1.04	Agree	7
The hospital provides clean mattresses and bedcovers.	3.65	1.04	Agree	3
The hospital has a high ventilation system in its various facilities.	3.43	1.09	Agree	6
The hospital has modern laboratory equipment.	3.64	1.03	Neutral	4
Within the hospital, there are car parks suitable for the number of visitors.	2.84	1.39	Neutral	9

The hospital has a café or the			Neutral	
like that serves all beverages	3.34	1.13		8
and services.				
The theme as a whole	3.41	1.11	Agree	

The above table includes the arithmetic means, standard deviations, and degrees of approval of the sample members regarding the tangibility standard. We find that the overall average is (3.41 out of 5) and it falls within the fourth category of the five-point Likert scale (3.4-4.2), which means that patients approve the tangibility standard.

Based on the arithmetic means and standard deviations, we find that the paragraphs are arranged from highest to lowest according to the arithmetic mean as follows:

The paragraph (the hospital enjoys cleanliness with all its facilities) is at the top of the hierach of the tangibility standard paragraphs with a mean of (3.75) and a high degree of approval, then the paragraph (the hospital uses machines and modern technologies in the medical examination process) with a mean of (3.72) and a high degree of approval. In the third order is the paragraph (the hospital provides clean mattresses and bedcovers) with a mean of (3.65) and a high degree of approval, in the fourth place is the paragraph (the hospital contains modern laboratory equipment) with a mean of (3.64) and a high degree of approval, then the paragraph (the hospital has modern ambulances that contain all medical supplies and first aid) with a mean of (3.55) and a high degree of approval. In the sixth position is the paragraph (the hospital has a high ventilation system in its various facilities) with a mean of (3.43) and a high degree of approval, in the seventh position is the paragraph (the hospital provides modern and advanced beds) with a mean of (3.41) and a high degree of approval, in the eighth position came the paragraph (The hospital contains a café or the like that serves all beverages and services) with a mean of (3.34) and a high degree of approval. In the ninth position is the paragraph (Within the hospital, there are car parks suitable for the number of visitors) with a mean of (2.84) and a medium degree of approval, and finally the paragraph (The hospital environment consists of green spaces that contribute to the comfort of the inpatients) with a mean of (2.78) and a medium degree of approval.

Paragraph	Arithmetic mean	Standard deviation	Degree of approval	Rating
I feel reassured and secure when receiving medical examination and treatment.	3.50	1.09	Agree	4
The hospital staff is highly qualified and skilled in handling patients.	3.45	1.10	Agree	5
The hospital has skilled doctors for all specialties.	3.30	1.11	Neutral	7
The hospital provides rare specialties.	2.83	1.11	Agree	9
The patient prefers to visit private hospitals due to the speedy procedures.	4.31	0.91	Strongly agree	1
The hospital provides all first aid for emergency cases.	3.81	0.93	Agree	2
The hospital is keen to provide medications of all kinds in its pharmacy.	3.54	1.15	Agree	3
The hospital provides high quality health service.	3.41	1.08	Agree	6
The medical staff is available in all specialties around the clock.	3.10	1.20	Neutral	8
The theme as a whole	3.47	1.08	Agree	

Table (9): Arithmetic means and standard deviations of the responses of the sample members about the quality assurance standard.

The above table is the arithmetic means and standard deviations of patients' responses about the quality assurance standard. From the overall average of (3.47 out of 5), it falls within the fourth category of the five-point Likert scale, which means that patients agree to a large extent with the quality assurance standard.

Based on the arithmetic means and standard deviations, the paragraphs of this standard were arranged in descending order. So, we find that the paragraph (The patient prefers to visit private hospitals due to the speedy procedures) is at the top of the ladder with an arithmetic mean of (4.31) and a very high degree of approval, followed by the second paragraph (The hospital provides all first aid for emergency

cases) with an arithmetic mean of (3.81) and a high degree of approval. In the third position is the paragraph (The hospital is keen to provide medications of all kinds in its pharmacy) with an arithmetic mean of (3.54) and a high degree of approval. In the fourth place is the paragraph (I feel reassured and secure when receiving medical examination and treatment) with an arithmetic mean of (3.50) and a high degree of approval. This is followed by the paragraph (The hospital staff is highly qualified and skilled in handling patients) in the fifth position with an arithmetic mean of (3.45) and a high degree of approval, then in sixth position is the paragraph (The hospital provides high quality health service) with an arithmetic mean of (3.41) and a high degree of approval. The paragraph ranked seventh is (The hospital has skilled doctors for all specialties) with an arithmetic mean of (3.30) and a medium degree of approval. In the eighth position is the paragraph (The medical staff is available in all specialties around the clock) with an arithmetic mean of (3.10) and an average degree of approval, and finally, in the ninth place, is the paragraph (The hospital provides rare specialties) with an arithmetic mean of (2.83) and an average degree of approval.

Paragraph	Arithmetic mean	Standard deviation	Degree of approval	Rating
The hospital's healthcare meets the patient's purpose.	3.46	1.00	Agree	3
The medical staff is skilled.	3.54	0.91	Agree	2
The medical staff has good reputation and high morals.	3.62	0.93	Agree	1
Consultant doctors are available around the clock.	2.86	1.17	Neutral	5
There are qualified staff to deal with emergencies, accidents, and critical cases.	3.38	1.03	Neutral	4
The theme as a whole	3.37	1.01	Neutral	

Table (10) Arithmetic means and standard deviations of the responses of thesample members about the responsiveness standard.

The above table is the arithmetic means and standard deviations of the patients' responses about the responsiveness standard. We find that the overall average of the theme as whole is (3.37 out of 5) and it falls within the third category of the five-point Likert standard, which means that patients agree to a moderate degree with the responsiveness standard.

Based on the arithmetic means and standard deviations, the paragraphs were arranged in descending order, starting with the one with the largest mean and ending with the one with the smallest mean. We find that the paragraph (The medical staff has good reputation and high morals) has an arithmetic mean of (3.62) and a high degree of approval, then followed by the paragraph (The medical staff is skilled) with an arithmetic mean of (3.54) and a high degree of approval. In the third position is the paragraph (The hospital's healthcare meets the patient's purpose) with an arithmetic mean of (3.46) and a high degree of approval. In the fifth position came the paragraph (There are qualified staff to deal with emergencies, accidents, and critical cases) with an arithmetic mean of (3.38) and average degree of approval, and finally came the paragraph (Consultant doctors

are available around the clock) with an arithmetic mean of (2.86) and a medium degree of approval.

Paragraph	Arithmetic	Standard	Degree of	Rating
	mean	deviation	approval	
The medical staff handles			Agree	
patients with respect and	3.66	0.98		3
professionalism.				
The nursing staff handles			Agree	
patients with kindness and	3.72	0.99		1
respect.				
The reception staff handles			Agree	
patients with courtesy and	3.71	1.01		2
respect.				
The doctors give enough			Agree	
time for medical	3.58	0.98		4
examination and diagnosis.				
The hospital administration			Agree	
seeks to overcome all	3.43	1.03		5
obstacles facing the visitors.				
The theme as a whole	3.62	1.00	Agree	

Table (11) Arithmetic means and standard deviations of the responses of the sample members about the handling standard

The above table is the arithmetic means and standard deviations of the patients' responses about the handling standard. We find that the overall average of the theme as a whole was (3.62 out of 5), which falls within the fourth category of the five-year Likert standard, which means that patients agree with the handling standard.

Based on the arithmetic means and standard deviations, the paragraphs were arranged in descending order, starting from the largest mean and ending with the paragraph with the smallest mean. At the top of the hierachy is the paragraph (The nursing staff handles patients with kindness and respect) with an arithmetic mean of (3.72) and a high degree of approval. This is followed by the paragraph (The reception staff handles patients with courtesy and respect) with an arithmetic mean of (3.71) and a high degree of approval, then the paragraph (The medical staff handles patients with respect and professionalism) with an arithmetic mean of (3.66) and a high degree of approval. In the fourth position came the paragraph (The doctors give enough time for medical examination and diagnosis.) with an arithmetic mean of (3.58) and a high degree of approval. In the fifth and last position is the paragraph (The hospital administration seeks to overcome all obstacles facing the visitors) with an arithmetic mean of (3.43) and a high degree of approval.

sample n	sample members about the reliability standard										
Paragraph	Arithmetic Standard		Degree of	Rating							
Turugrupn	mean	deviation	approval	muting							
The hospital provides			Agree								
medical and curative	3.45	0.98		4							
services quickly and	5.15	0.20									
correctly.											
The hospital keeps all			Agree								
information regarding	3.99	0.81		1							
patients.											
The hospital uses accurate			Agree								
scheduling for attending to	3.65	0.91		3							
the hospital's inpatients.											
The hospital is committed to			Agree								
strict confidentiality with	3.98	0.85		2							
regard to the information of	5.76	0.85		2							
visitors.											
The hospital administration			Agree								
is committed to transparency	3.43	1.13		5							

Table (12) Arithmetic means and standard deviations of the responses of thesample members about the reliability standard

in dealing with visitors.

The theme as a whole	3.70	0.94	Agree	
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The above table shows the arithmetic means, standard deviations, and degrees of approval of the responses of the sample members about the reliability standard. We find that the overall average of the theme as a whole was (3.70 out of 5) and it falls within the fourth category of the five-point Likert standard, which means that patients agree to a large extent with the reliability standard.

Based on the arithmetic means and standard deviations, the paragraphs were arranged in descending order, starting with the paragraph with the largest mean and ending with the paragraph with the smallest mean. We find that the paragraph (The hospital keeps all information regarding patients) comes at the top of the hierachy with an arithmetic mean of (3.99) and a high degree of approval, then the paragraph (The hospital is committed to strict confidentiality with regard to the information of visitors). In the third position is the paragraph (The hospital uses accurate scheduling for attending to the hospital's inpatients) with an arithmetic mean of (3.65) and a high degree of approval. In the fourth position came the paragraph (The hospital provides medical and curative services quickly and correctly) with an arithmetic mean of (3.45) and a high degree of approval, and finally the paragraph (The hospital administration is committed to transparency in dealing with visitors) came with a high degree of approval.

#### **Comparison between standards:**

Standards	Arithmetic means	Standard deviation	Response
Tangibility	3.41	1.11	Agree
Quality Assurance	3.47	1.08	Agree
Responsiveness	3.37	1.01	Neutral
Handling	3.62	1.00	Agree
Reliability	3.70	0.94	Agree

Table No. (13) shows a comparison between the five standards according to the arithmetic means and standard deviations:

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The tool as a whole (all			Agree
standards)	3.51	1.03	

The above table is a comparison between the five standards according to the arithmetic means. We find that the reliability standard is one of the best standards that achieves patient satisfaction in Madinah region, with the largest arithmetic mean of (3.70), followed by the handling standard with an arithmetic mean of (3.62), followed by the quality assurance standard with an arithmetic mean of (3.47), then the tangibility standard with an arithmetic mean of (3.47), then the tangibility standard with an arithmetic mean of (3.41) and finally the response standard with an arithmetic mean of (3.37) as the least standard that achieves patients' satisfaction in Madinah region. The following figure compares these standards according to the arithmetic means.

From the overall arithmetic mean of all the standards, it is clear that there is a general satisfaction with health services in private hospitals in Madinah region. This is proven by the value of the overall arithmetic mean of all standards, which is (3.51) and it corresponds to the degree of approval to a large extent.

# Differences in the arithmetic means of the study tool themes according to personal variables:

To find out the differences between the arithmetic means of the study tool themes according to gender variables, the ANOVA and the independent sample t-test were used as shown in the following tables:

Table (14) shows the differences between the arithmetic means of the study tool themes according to the gender variable

Themes	Gender	Sample	Mean	Standard deviation	(T) value	Significance level	Interpretation
Tangibility	Male	518	34.8263	8.03214	5.872	0.000	Significant
	Female	68	28.6324	8.19702	5.072	0.000	
	Male	518	31.5888	7.15583	3.065	0.003	Significant

Quality Assurance	Female	68	28.7353	7.22685			
Responsive	Male	518	16.9961	4.36311	2.452	0.016	Significant
ness	Female	68	15.7941	3.71989	2.152	0.010	
Handling	Male	518	18.3185	4.08953	3.295	0.001	Significant
	Female	68	16.4118	4.53588	5.275	0.001	
Reliability	Male	518	18.6313	3.92201	3.231	0.002	Significant
	Female	68	17.4412	2.68430	5.251	0.002	

The results of the above table showed that there is a statistically significant difference between both males and females in the study themes, through the value of the level of statistical significance of (T)- test for the two independent samples corresponding to each theme separately, which is less than (0.05) in all themes. This means that the response to each theme differs according to gender (male /female) and through the corresponding arithmetic means for both males and females. We also find that these differences were in favor of males (i.e., the arithmetic mean of males is greater than that of females).

Table (15) Differences between the means of the study tool themes according to the age variable

	Sources	Sum of	Degrees	Average	(F)	Significance	
Themes	of	squares	of	Sum of	Value	level	Interpretation
	variance	squares	freedom	Squares	Vulue	iever	
Tangibility	Between	1510.442	2	755.221			Significant
	groups	1310.442	2	733.221	11.391	.000	
	Within	38651.785	583	66.298	11.571	.000	
	groups	58051.785	203	00.298			
	Total	40162.227	585				
Quality	Between	<b>547</b> 000	2	070 540			Significant
Assurance	groups	547.096	2	273.548	5.331	.005	
	Within	29914.994	583	51.312			
	groups	29914.994	565	51.512			
	Total	30462.090	585				
Responsiveness	Between	50.050	2	20.520	1 504	204	Not significant
	groups	59.059	2	29.529	1.594	.204	

	Within groups	10796.900	583	18.520			
	Total	10855.959	585				
Handling	Between groups	85.223	2	42.612	2.446	.088	Not significant
	Within groups	10158.233	583	17.424			
	Total	10243.456	585				
Reliability	Between groups	77.113	2	38.556	2.662	.071	Not significant
	Within groups	8443.360	583	14.483			
	Total	8520.473	585				

The above table shows the differences between the arithmetic means of the study tool themes according to the ages of patients. We find that there are no differences in the themes (Responsiveness, Handling and Reliability) according to ages, where we find that the value of the statistical significance level of (F)-test corresponding to these themes is greater than (0.05). This means that there are no differences due to the age variable. This implies that the responses to them do not differ according to different age groups. However, we find the value of the level of the statistical significance of (F) test corresponding to the two themes (tangibility and quality assurance) less than (0.05), which means that there are statistically significant differences between the averages of these themes due to the age variable. The response to these themes varies according to the age groups of each member of the sample (patients).

To know the direction of these differences, the least significant difference (LSD) test was used, as shown in the following table:

Table (16) Results of the least significant difference test in the themes oftangibility, assurance and quality assurance

Themes	Age (a)	Age (b)	Difference between the two means (a-b)	Significance level
Tangibility	From 15 years to less than 25 years	From 25 years to less than 40 years	(*)4.72539	000.
		From 40 years and above	2.07397	103.
	From 25 years to less than 40 years	From 15 years to less than 25 years	(*)4.72539-	000.
		From 40 years and above	(*)2.65143-	000.
	From 40 years and above	From 15 years to less than 25 years	2.07397-	103.
		From 25 years to less than 40 years	(*)2.65143	000.
Quality Assurance	From 15 years to less than 25 years	From 25 years to less than 40 years	(*)3.51500	001.
		From 40 years and above	(*)2.67448	017.
	From 25 years to less than 40 years	From 15 years to less than 25 years	(*)3.51500-	001.

	From 40 years and above	84052	179.
From 40 years .and over	From 15 years to less than 25 years	(*)2.67448-	017.
	From 25 years to less than 40 years	84052.	179.

The table above shows the results of the least significant difference (LSD) test. It indicates that the differences in the "Tangibility" theme were in favor of the age groups (From 15 years to less than 25 years and 40 years and above). In the quality assurance theme, the differences were between each of (From 15 years to less than 25 years) on one hand and (From 25 years to less than 40 years and above) on the other hand and in favor of the age group (From 15 years to less than 25 years).

Themes	Nationalit	Sampl	Mean	Standard	(T)	Significan	Interpretati
	У	e		deviation	value	ce level	on
Tangibility	Saudi	569	33.9279	8.23746	-3.196	0.005	Significant
	Non-Saudi	17	40.1176	7.85718	5.170	0.005	
Quality	Saudi	569	31.1072	7.18352	-3.161	0.006	Significant
Assurance	Non-Saudi	17	36.2941	6.64986	5.101	0.000	
Responsiven	Saudi	569	16.7522	4.30404	-5.234	0.000	Significant
ess	Non-Saudi	17	20.3529	2.73727	5.254	0.000	
Handling	Saudi	569	17.9982	4.16072	-3.742	0.002	Significant
	Non-Saudi	17	21.4118	3.69220	5.742	0.002	
Reliability	Saudi	569	18.3954	3.79724	-4.538	0.000	Significant
	Non-Saudi	17	21.7647	2.99018	7.550	0.000	

Nationality: Table (17) Differences between the nationalities of the sample members in the study tool themes

The above table shows the differences between the average of the study tool themes according to the nationality variable (Saudi and non-Saudi) through the value of the statistical significance level (T)-test for the two independent samples corresponding to all themes less than (0.05), which means that there are statistically significant differences between the two nationalities of the sample members in the themes of the study tool. That is, the answer to the themes of the study tool varies according to the two nationalities of members of the sample, and through the value of the corresponding averages for each nationality, we find that the average of the non-Saudi is greater than the average of the Saudis, which means that the differences are in favor of the non-Saudis. The following figure illustrates these differences:

Table (18) Differences between the arithmetic means of educational levels of thesample members in the study tool themes

Themes	Sources of variance	Sum of squares	Degrees of freedom	Average Sum of Squares	(F) value	Significance level	Interpretation
Tangibility	Between groups	1012.120	3	337.373	5.015	002.	Significant
	Within groups	39150.106	582	67.268			
	Total	40162.227	585				
Quality Assurance	Between groups	516.353	3	172.118	3.345	019.	Significant
	Within groups	29945.738	582	51.453			
	Total	30462.090	585				
Responsiveness	Between groups	199.795	3	66.598	3.637	013.	Significant
	Within groups	10656.164	582	18.310			
	Total	10855.959	585				
Handling	Between groups	88.808	3	29.603	1.697	167.	Not significant

	Within groups	10154.648	582	17.448			
	Total	10243.456	585				
Reliability	Between groups	41.634	3	13.878	953.	415.	Not significant
	Within groups	8478.838	582	14.568			
	Total	8520.473	585				

The above table shows the results of the differences between the means of the study tool themes according to the educational levels variable of the sample members. We find that the value of the statistical significance level of (F)-test corresponding to the themes (Handling and Reliability) is greater than (0.05), which means that there are no statistically significant differences between the educational levels of the sample members in these two themes. This implies that the response to them does not differ according to the educational level. However, the value of the corresponding themes (Tangibility, Quality Assurance, Responsiveness) is less than (0.05), which implies that the answer to these themes vary according to the educational level of each member of the sample. To know the direction of the differences, the least significant difference test (LSD) was used as shown in the table below:

Table (19): The least significant difference test for the (Tangibility, Quality Assurance, Responsiveness) themes according to the educational level variable

Themes	Educational level (a)	Educational level (b)	Difference between the two means	Significance level
			(a-b)	
Tangibility	Secondary	College and above	3.26616(*)	0.001
Quality	Secondary	College and above	1.82608(*)	0.041
Assurance	College and above	Intermediate	-4.74505(*)	0.019

	Intermediate	Primary	5.44231(*)	0.028
Responsiveness	Secondary	College and above	1.17131(*)	0.028
	College and above	Intermediate	-2.98669(*)	0.013

Based on the results of the least significant difference (LSD) according to the educational levels of the sample members, we find that the difference was between two levels (secondary, and college and above) and it was in favor of the secondary level with respect to the "tangibility" theme. The difference between the (college and above, and intermediate) levels was in favor of the intermediate, and between (intermediate and primary) it was in favor of the intermediate with respect to the "quality assurance" theme. Regarding the "responsiveness" theme, the difference between (secondary, and college and above) levels was in favor of the secondary level, and between (college and above, and intermediate) it was in favor of the intermediate) it was in favor of the intermediate) it was in favor of the intermediate in the secondary level.

### **Discussion of Research Findings**

The findings showed that there is a great level of patient satisfaction with tangibility in private hospitals in Madinah region, in several aspects. The most important of which is cleanliness, the use of modern mechanisms and techniques in the process of providing clean mattresses, bedcovers, and modern laboratory equipment, as well as the availability of ambulances with the latest equipment, and because the hospitals have a high ventilation system in their various facilities and provide modern and advanced beds. Private hospitals have cafés that provide all services and beverages. In addition, they have car parks suitable for the number of patients, as well as green spaces that contribute to the comfort of inpatients and visitors.

The findings of the analysis indicated that there is a large degree of satisfaction with the quality assurance standard in private hospitals in Madinah region, due to the speedy procedures. Availability of all first aid for emergency cases, availability of all medications in their pharmacies, the comfort and reassurance patients feel when receiving medical examination and treatment. The highly skilled staff handling patients in these hospitals, the high-quality health service provided by highly skilled doctors and other medical staff who are available around the clock, in addition to the availability of some rare specialties.

The findings further showed that there is a moderate degree of satisfaction by the patients with private hospitals in Madinah with the responsiveness standard, due to the good reputation, high morals, and high skills of the medical staff largely. It was also found that the health care available in these hospitals meets the needs of patients, that the health staff are qualified to handle emergency patients, accidents and critical cases, and that the consultant doctors are available around the clock to meet the needs of patients and visitors.

The findings indicated that there is a high degree of satisfaction with the handling standard by patients and visitors of private hospitals in the Madinah region in several respects. Including the fact that nursing staff handles patients and visitors with much kindness, respect, and diplomacy, the medical staff handles patients with respect and professionalism in these hospitals, the doctors give enough time for medical examination and diagnosis, and there is also an effort by the hospitals administrations to overcome all obstacles and difficulties facing patients and visitors.

The findings also showed that patients and visitors of private hospitals in Madinah region are satisfied with the reliability standard in several respects, the most important of which is that private hospitals keep and observe strict confidentiality of all personal information and data related to patients. There is also an accurate scheduling for attending to the patients and inpatients in these hospitals, hospitals provide medical and curative services quickly and correctly, and there is transparency in handling patients and visitors.

In view of these findings, there is a general satisfaction with the medical services provided by private hospitals in the Madinah region.

The findings also showed that there are statistically significant differences between the arithmetic means of the themes and standards. According to the personal variables: (gender) in all themes, (age) in the "tangibility and quality assurance" themes in favor of the age group (from 15 to less than 25 years), and the (nationality) variable in all themes in favor of non-Saudis. The (educational levels) variable in the "tangibility" theme in favor of the secondary level, quality assurance theme in favor of the secondary and intermediate, and responsiveness theme in favor of the secondary and intermediate levels.

## **13. Summary of Findings:**

- 4. Approval of the study sample of the paragraphs of the (Tangibility) theme came with an overall average score of (3.41 out of 5), which falls within the fourth category according to the five-point Likert scale (3.4-4.2). This means that patients agree with the tangibility standard, at a consent level of (agree).
- 5. The patients' responses to the quality assurance standard came with an overall score of (3.47 out of 5), which falls within the fourth category of the five-point Likert scale. This means that patients largely agree with the quality assurance standard.
- 6. Approval of the study sample regarding the paragraphs of the (Responsiveness) theme came with an overall average score of (3.37 out of 5), which falls within the third category according to Likert's five-point scale. This means that patients agree with the responsiveness standard, at a (medium) degree.
- 7. Approval of the study sample regarding the paragraphs of the (Reliability) theme came with an overall average score of (3.70 out of 5), which falls within the fourth category according to Likert's five-point scale. This implies that patients agree mostly with the reliability standard, with a consent level of (Agree).
- 8. Approval of the study sample regarding the paragraphs of the (Handling) theme came with an overall average of (3.62 out of 5) as a whole, which falls within the fourth category of the five-point Likert scale implies that patients agree with the handling standard.

- 9. There is a statistically significant difference between both males and females in the study themes, through the value of the level of statistical significance of (T)-test for the two independent samples corresponding to each theme separately, which we find less than (0.05) on all themes. This means that the response to each theme differs according to gender (male/female).
- 10. There are no statistically significant differences in the (Responsiveness, Handling, and Reliability) themes due to the ages, whereby the value of the statistical significance level of (F)-test corresponding to these themes is greater than (0.05), and this implies that there are no differences due to age variable. In other words, response to them does not differ according to age groups of sample members. However, we find that the value of the statistical significance level of (F)-test corresponding to the two themes (Tangibility, and Quality Assurance) is less than (0.05), which means that there are statistically significant differences between the means of these themes due to the age variable. This implies that the responses to these themes vary according to the different age groups for each sample member (The patients).
- 11. There are statistically significant differences between the two nationalities of the sample members in the study tool themes, and this implies that the responses to these themes differ according to the nationality of each sample member.

## 14. Recommendations:

- 12. The necessity of paying attention to the dimensions of the quality of health services in the health sector in general and private hospitals in the Kingdom of Saudi Arabia in particular.
- 13. "Quality culture" must be disseminated and in activated private hospitals.
- 3. The necessity of educating the staff of health centers and private hospitals on the importance of providing health services with accuracy, speed, and honesty, and reducing the percentage of error in handling visitors and clients.

- 4. The necessity of training private hospitals staff on handling beneficiary complaints and striving to minimize them.
- 5. The necessity of increasing scientifically and practically qualified medical cadres in private hospitals.
- 6. Increasing the number of beds in order to meet emergencies and sudden societal crises.
- 7. The necessity of having qualified medical staff in the emergency department, while reducing and digitizing administrative procedures.
- 8. All systems within private hospitals must be automated, to reduce waiting times.
- 9. There should be accuracy in diagnosis, and provision of a group of specialized consultants in all specialties.
- 9. The need to adhere to speed and accuracy in completing medical transactions and emergency medical insurance cases.
- **10.** The necessity of providing all local and imported medicines and their various alternative medications in the hospital pharmacy to meet emergencies and crises.

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